

# 2019

# HOME CONFERENCE

*Presented by*  
Montgomery County Coalition  
for the Homeless

## MOMENTUM

**Together we will  
end homelessness.**



**MARCH 25, 2019**

**8:00 a.m. – 4:30 p.m.**

**Johns Hopkins University, Montgomery County  
9601 Medical Center Dr. | Rockville, MD 20850**



**@MCCHMD  
#HOMECONFERENCE2019**

# Welcome

# I'm helping to end homelessness!



Nothing is more critical to a person's life trajectory than a stable home. Home is an anchor, a secure root that allows us to branch out, create relationships, and pursue our passions. Without this vital foundation, the rest just isn't possible. This is why we are here today.

Like all of you joining us today, Montgomery County Coalition of the Homeless believes that housing is a fundamental human right. For our vision to become a reality, we must be agents of change powered by fearless ideas and leadership. In our increasingly complex world, systemic change requires us to become experts in the wide range of issues that challenge the people we serve – healthcare, recovery, sexuality and gender identity, immigration and other legal matters. As policy makers and providers, our opportunity today and mandate going forward is to keep up with this fast-paced environment and strengthen our capacity to end homelessness in our communities. By seeking education and understanding of the complexities of homelessness, we are one step closer to the promise of a brighter future where homelessness is a rare, brief, and nonrecurring experience. Thank you for your dedication and partnership to building communities where everyone has a safe, stable and affordable place to call home.

Susie Sinclair-Smith  
Executive Director, Montgomery  
County Coalition for the Homeless

## Johns Hopkins University Campus Map

► Rooms  
106-110

A&R Building

Gilchrist Hall

► Registration  
► Auditorium  
► Lounge  
► Rooms 207, 215

# Schedule

**8:00 Registration | Gilchrist Hall, Main Lobby**

▶ **9:00 Welcome & Opening Remarks**

Susie Sinclair-Smith, Executive Director, MCCH; County Councilmember Gabe Albornoz; County Councilmember Evan Glass; George Leventhal, PhD, Community Healthy Director, Kaiser Permanente | *Gilchrist Hall, Auditorium*

▶ **9:30 Keynote**

Kevin Lindamood, President/CEO, Baltimore Health Care for the Homeless  
*Gilchrist Hall, Auditorium*

**10:15 Break**

▶ **10:30 Breakout Sessions**



**Federal Policy Roundtable**

Peggy Bailey, MPA, Moderator | *Gilchrist Hall, Room: 215*



**Best Practices in Recovery-Oriented Care**

Cheryl Gagne, ScD; Alex Jeffrey, CPRS | *Gilchrist Hall, Auditorium*



**Immigration: The Basics**

Carlin Moore, JD | *A&R Building, Rooms 106-110*

**12:00 Lunch | Gilchrist Hall, Lounge and Rooms 225, 226, 227**

▶ **12:50 Afternoon Welcome: Momentum in Montgomery County**

Amanda Harris, MSW, MPP | *Gilchrist Hall, Auditorium*

▶ **12:55 Keynote: Including Peer Voices in Homeless Services**

Jama Shelton, MSW, PhD, Assistant Professor, Silberman School of Social Work, Hunter College | *Gilchrist Hall, Auditorium*

▶ **1:45 Breakout Sessions**



**Mental Health Courts**

Athena Morrow, MA, LCPC; Judge Marina Sabett;  
Noelle Gunzburg, LCSW-C, JD | *A&R Building, Rooms 106-110*



**Safety in the Context of Housing First**

Cheryl Gagne, ScD; Theresa Durham, CPD | *Gilchrist Hall, Room: 215*



**LGBTQ Youth Homelessness**

Jama Shelton, MSW, PhD; Justin Rush, JD | *Gilchrist Hall, Room: 207*

**3:30 Break**

▶ **3:45 Closing Plenary & Vision for the Future**

Susie Sinclair-Smith, MPA, JD; Jen Schiller, MA; Rachel Ehly, MPA  
*Gilchrist Hall, Auditorium*

# Workshops

## Morning Sessions | 10:30 - 12:00



### **Federal Policy Roundtable**

*Peggy Bailey, MPA, Moderator | Gilchrist Hall, Room: 215*

Join representatives from the U.S. Department of Housing and Urban Development, U.S. Department of Education, U.S. Department of Veteran Affairs, and the United States Interagency Council on Homelessness for an open dialogue on strategic issues and federal initiatives to end homelessness.



### **Best Practices in Recovery-Oriented Care**

*Cheryl Gagne, ScD, Center for Social Innovation; Alex Jeffreys, Certified Peer Recovery Specialist | Gilchrist Hall, Auditorium*

Recovery-oriented care is a national movement. Come to this session to learn about the philosophy that grounds a recovery-oriented perspective and listen to examples from communities nationwide. Discuss how to incorporate peer specialists into your organization. The lived experience of both panelists informs their work.



### **Immigration: The Basics**

*Carlin Moore, JD | A&R Building, Rooms 106-110*

Dive into the various types of immigration status, rights and services available, local resources, and common pathways to citizenship. Learn how mental health issues can play a part in immigration status, deportation, and what can be done to support clients. Engage in a robust discussion about unique challenges facing many people regarding immigration status and receiving necessary services.

# Workshops

## Afternoon Sessions | 1:45 - 3:30



### **Mental Health Courts**

*Athena Morrow, Manager of Adult Forensic Science; The Honorable Marina Sabett, MHC Judge for District Court; Noelle Gunzburg, MHC Clinical Supervisor | A&R Building, Rooms 106-110*

Learn about Montgomery County's Mental Health Courts from various members of their team. Explore the mental health court system from various perspectives. Panelists will address issues including who is eligible for mental health court, how it works, the benefits, and other key considerations.



### **Safety in the Context of Housing First**

*Cheryl Gagne, Center for Social Innovation; Theresa Durham, Detective, Montgomery County Police Department  
Gilchrist Hall, Room: 215*

The Housing First model poses unique challenges and opportunities to address issues of safety. Explore practical ways to ensure the safety of staff and clients. Topics will include boundaries, mental health/substance use, vicarious trauma, de-escalation, and more!



### **LGBTQ Youth Homelessness: Everything You Wanted to Know But Were Afraid to Ask**

*Jama Shelton, MSW, PhD, Assistant Professor, Silberman School of Social Work, Hunger College; Justin Rush, JD, Public Policy Director, True Colors | Gilchrist Hall, Room: 207*

Join us for a robust discussion of the perspectives of young people who have experienced homelessness, the ways that different systems can better serve them, and how to address the particular needs of LGBTQ young people.



# Speakers

**Councilmember Gabe Albornoz, MBA**, is a lifelong resident of Montgomery County and is deeply committed to our County, its people, and, as the son of immigrant parents, its diversity. He grew up here, graduated from Montgomery County Public Schools and has dedicated his career to public service and advocating for just social policies. Gabe graduated from Walt Whitman High School, received his Bachelor of Arts in Communication from the University of Maryland, and an MBA from The Johns Hopkins University. Gabe is truly “at-large,” having lived in Gaithersburg, Silver Spring, Bethesda; and now, Kensington, where he lives with his wife Catherine, also a Montgomery County native, and their four young children. During the “great recession” of 2009, Gabe was able to maintain excellence in the Recreation Department despite the challenges of an austere fiscal environment. Under his leadership, the department expanded programming to vulnerable populations, and with its dedicated staff and volunteers, has received dozens of awards for programming excellence from organizations such as the National Association of Counties (NACO). Just this past year, the Recreation Department received eight national awards, more than any other Department in the Country. Gabe is respected for his ability to forge collaborations with a wide range of stakeholders and for building innovative programs such as Excel Beyond the Bell, TeenWorks, and TechConnect.

**Peggy Bailey, MPA**, is the Director of the Health Integration Project at the Center for Budget and Policy Priorities, in which she identifies opportunities to improve health care policy to better link with housing programs and improve coverage, quality, and access to behavioral health services. Peggy’s career includes work on federal, state and local policy and service delivery on a wide variety of issue areas, including Medicaid eligibility and benefits for families and people with disabilities, public health innovation, behavioral health service delivery and integration with primary care, and housing policy. Prior to joining the Center in January 2016, she was the Director of Health Systems Integration for the Corporation for Supportive Housing. She also worked for the National Alliance to End Homelessness and Association of Maternal and Child Health Programs. Peggy holds a Bachelor of Arts degree from the University of Notre Dame, and a Master of Public Affairs degree from the University of Texas at Dallas.

**Matthew Doherty, MPA**, has 25 years of leadership in both the private and public sectors, focused on the creation and integration of housing, services programs, and economic opportunities for communities and households. Prior to becoming USICH’s Executive Director, Matthew served as Director of National Initiatives, guiding the agency’s work with state and local partners for the implementation of the federal strategic plan to prevent and end homelessness. Matthew has held leadership positions at the Corporation for Supportive Housing, the San Diego Housing Commission, and the King County Housing Authority in Washington State, and has also served as a consultant to local agencies across the country. He ensures that such community-based perspectives inform federal actions to support and drive progress across the country. Matthew has a Master of Public Administration degree from the University of Washington.

# Speakers

**Christine Dukes, MA**, began working at the National Center for Homeless Education (NCHE), the U.S. Department of Education's technical assistance center for the federal Education for Homeless Children and Youth (EHCY) Program, since 2003. As a program specialist, she trained federal agency, state education department, school district, and service provider personnel about federal laws related to the education and well-being of homeless and other at-risk children and youth. Since 2014, Christina has worked out of Washington, DC, as NCHE's federal liaison, representing NCHE and the EHCY Program in federal interagency policy discussions about preventing and ending youth and family homelessness. Christina received her B.A. in Spanish from Tulane University and her M.A. in Latin American Studies from Vanderbilt University.

**Theresa Durham, CPD**, is a lifelong Montgomery County resident. She attended Academy of the Holy Cross High School and University of Maryland College park. Theresa joined the Montgomery County Police Department at the age of 28, after deciding she wanted a career in public service. She was a patrol officer in the 3rd District for several years, eventually becoming a detective handling robberies, assaults, and burglaries. Five years ago, after several temporary assignments in Vice, Intelligence, and Domestic Violence, she was asked to help start the Police Department's Special Victims Unit. This unit handles adult sex crimes, felony domestic violence and crimes against elders and vulnerable adults, her expertise. She is stationed at the Family Justice Center in Rockville, located with the victim advocates and State Attorneys that handle these cases. She works closely with Adult Protective Services (APS) and regularly joins APS workers on home visits.

**Rachel Ehly, MPA**, has worked at the Center for Social Innovation (C4) since 2012. She currently serves as the Project Director for the Massachusetts Bureau of Substance Addiction Services (BSAS) training contract, Praxis; the Project Director of the MassHealth DSIRP TA Vendor contract, and the Managing Director for C4's training institute, t3 (think. teach. transform.). She combines her passion for this work with over five years of experience in contract, budget and timeline management, event planning, team leadership, customer service, and systems creation and implementation. Prior to joining C4, Rachel completed a bachelor's degree in Communications and Entrepreneurship and a master's degree in Public Administration, both from Clark University in Worcester, MA.

**Cheryl Gagne, ScD**, has over two decades of experience as a consultant and trainer assisting providers, programs, and systems to improve capacity to deliver recovery-oriented services and supports to people with behavioral health conditions. Since coming to C4, she started Praxis, a training and technical assistance (T/TA) program for publicly funded substance use disorder treatment program in Massachusetts. As Deputy Director on SAMHSA's Bringing Recovery Supports to Scale Technical Assistance Center Strategy (BRSS TACS), she has led expert panels, produced webinars, delivered T/TA, and developed skill-based curricula for providers, including peer workers. Prior to joining C4, Dr. Gagne worked at the Center for Psychiatric Rehabilitation at Boston University where she conducted research and training, delivered recovery-oriented rehabilitation services to adults with serious mental illness, and taught courses on psychiatric rehabilitation and case management. Cheryl's work has always been informed by her experiences as a person in recovery from mental illness and substance use disorders.





# Speakers

**Councilmember Evan Glass** has been fighting for the people of Montgomery County for more than 15 years. During that time, he has engaged with all levels of the county, from organizing neighborhood associations and serving as non-profit leader to advocating for small-business growth and championing effective government. Evan was concerned that developers were building the county's downtown areas without enough green space and that Pepco was aggressively cutting down trees, so he helped found Conservation Montgomery. As a founding board member, he successfully fought for passage of county-wide environmental regulations that protect the tree canopy and expand green spaces throughout Montgomery County. As housing costs continued to rise, Evan got to work as vice president of the board of Montgomery Housing Partnership. Through his service, he helped create more affordable housing and expand social service programs for low-income communities. Evan continues to be an advocate for those whose voices need to be heard. As the former Executive Director of the Gandhi Brigade Youth Media, Evan empowered minority and immigrant youth to become community leaders. Since joining the organization in 2014, he expanded its free after school programs and services throughout the Montgomery County Public Library system. Evan's commitment to his community and strong work ethic comes from his childhood. Raised in a household by a single mother who worked two jobs to provide for her family, Evan saw how hard his mother struggled. That experience continues to inform his views on the need for social justice today. Evan came to the Washington area to attend American University, receiving degrees in journalism and political science. After a 12-year career as a CNN journalist holding Congress accountable, Evan committed his life to building a stronger Montgomery County.

**Noelle Gunzburg, LCSW-C, JD**, currently employed by the Montgomery County Department of Health and Human Services as the clinical supervisor of the Mental Health Courts. She was one of the original staff members working in the mental health courts which were established in December of 2016. Prior to this role Ms. Gunzburg was a clinical supervisor at the Montgomery County Crisis Center, where she was the coordinator of the Crisis Intervention Team as well as a member of Child Fatality Review team. She has a bachelor's degree in psychology and criminal justice from University of Maryland, a Master of Social Work from University of Maryland and a Juris Doctorate from University of Baltimore. She holds a clinical social work license in Maryland and is a member of the Maryland Bar.



# Speakers

**Amanda Harris, MSW, MPP**, currently serves as the Chief of Services to End and Prevent Homelessness for the Montgomery County Department of Health and Human Services. She is an ambitious senior leader who successfully balances business practices with a strong commitment to social justice and equity. Amanda uses a Housing First framework in her tenacious approach to make homelessness rare, brief, and one-time only. Prior to joining Montgomery County, she was the Chief Operating Officer for Pathways to Housing DC and worked as a team to end homelessness for over 600 people. Amanda has also focused on housing policy and advocacy while working with the Low Income Housing Coalition and the Washtenaw Housing Alliance in Ann Arbor, Michigan. She holds a Masters degree in Social Work from the University of Michigan and a Masters in Public Policy and Philosophy from George Washington University.

**Alex Jeffrey, CPRS**, is a native of Montgomery County, Maryland. He had struggled with his personal addiction since he was 14 years old. In 2013, Alex committed to his recovery and stopped using drugs and alcohol. Early into his recovery, Alex decided he wanted to give back to those still struggling with their own addictions, homelessness, and mental health, so he decided to pursue a career in the recovery field. Alex has worked numerous jobs in the recovery field, including as a program assistant at multiple treatment facilities as well as Peer Support Specialist at a local halfway residence. He is currently part of STEER (Stop Triage Engage Educate Rehabilitate), which is a Montgomery County overdose response program, as a Maryland Certified Peer Recovery Specialist. Additionally, Alex is the Peer Supervisor for a local intensive outpatient program as well as the Peer Supervisor for Montgomery County Coalition for the Homeless. Alex hopes that in sharing his personal story, he can help educate people still struggling with addiction, homelessness and mental health. He wants them to know that there is hope and that it is possible to recover and have a happy, healthy, and meaningful life.

**George Leventhal, PhD**, is an innovative policymaker with a history of proposing new service delivery solutions for people most in need. Dr. Leventhal currently works as Director of Community Health for Washington, D.C. and Suburban Maryland for Kaiser Permanente's Mid-Atlantic region. In this role, he oversees Kaiser Permanente's public health promotion, community benefits, and philanthropy in the District of Columbia, and in Maryland's Montgomery, Prince George's and Frederick Counties. He joined Kaiser Permanente in December, 2018. Prior to joining Kaiser Permanente, Dr. Leventhal served 16 years on the Montgomery County Council. He was elected four times to the Council – in 2002, 2006, 2010, and 2014 – and served as Council President twice, in 2006 and 2015. For 16 years, Dr. Leventhal chaired the Council's Health and Human Services Committee. From 2010 to 2018, he also served on the Council's Planning, Housing, and Economic Development Committee. Dr. Leventhal earned his Ph.D. in Public Policy from the University of Maryland. He also holds a master's degree in Public Administration from Johns Hopkins University, and a Bachelor of Arts degree in English from the University of California at Berkeley. He has been married to Soraia P. Leventhal since 1989, and they have two sons, ages 23 and 20.



# Speakers

**Kevin Lindamood, MSW**, is the President and Chief Executive Officer of Baltimore Health Care for the Homeless, Maryland's leading provider of integrated health services and supportive housing for individuals and families experiencing homelessness. Kevin has worked for twenty-five years at the intersection of homelessness and health as an outreach worker, clinician, community organizer, advocate, and nonprofit administrator. As CEO, he guided the agency through health reform and a business model transformation that doubled the number of individuals served – expanding the reach, breadth, and depth of services at Baltimore Health Care for the Homeless. He heads a diverse leadership team working to deliver quality “whole person” care, to develop sustainable business models for affordable housing development and supportive housing services, to improve health outcomes for vulnerable populations, and to support a multi-disciplinary, values-driven workforce. He is a past President of the National Health Care for the Homeless Council, former Chair of the Maryland Medicaid Advisory Committee, and serves on the Boards of Behavioral Health System Baltimore and The Journey Home – Baltimore's Continuum of Care. Kevin previously taught health policy at the University of Maryland School of Social Work and speaks frequently throughout the community. He holds an MSW from the University of Michigan and a BS in Philosophy and the Humanities from Valparaiso University.

**Anthony Love, MPA**, serves as the Director of Community Engagement for the Department of Veterans Affairs, Veterans Healthcare Administration, Homeless Programs. In this role, he develops and implements strategies to improve VA's engagement with federal, state and local agencies, communities and other interested stakeholders to ensure every resource is available to Veterans needing to exit homelessness. He also provides timely and insightful advice to the Director of VHA Homeless Programs on operational and strategic opportunities, as well as identifies and recommends best practices related to homeless solutions, community, state and local government engagement as well as facilitates alignment of VHA Operations and Research functions. Anthony has over 20 years of experience in homelessness, Veterans and poverty issues. From 2010-2012, Anthony served as Deputy Director for at the United States Interagency Council on Homelessness (USICH), where he was responsible for coordinating state and local work and served as lead on Veterans issues. Anthony earned a Master's of Arts Degree in Public Administration from the University of Missouri-Kansas City.

**Carlin Moore, JD**, began practicing law in 2011 and joined Maggio Kattar in 2019. Carlin has successfully represented individuals in a variety of immigration matters including family-based petitions, adjustment of status, U Visas, naturalization, Special Immigrant Juvenile Status (SIJS), waivers, asylum, removal proceedings, and giving Know Your Rights presentations. Carlin became passionate about helping immigrants and their families since his own family immigrated to the United States from the Bahamas. Carlin earned his Juris Doctorate from American University, Washington College of Law and studied abroad in Israel and Palestine. He also obtained a Master of Laws (LLM) degree from the University of Toronto, Faculty of Law with a focus on International Human Rights Law. He began his career at the Department of Justice, Office of Immigration Litigation as a paralegal specialist, and then working for a non-profit in the Washington, DC region as an immigration attorney. He is an active member of the American Immigration Lawyers Association (AILA), and currently serves on the AILA DC Chapter Committee for New Members.

# Speakers

**Athena Morrow, MA, LCPC**, has been a practicing clinician for over 35 years serving adult offenders with behavioral health disorders who are cycling through the criminal justice system. Currently she is the manager of Adult Forensic Services for the Montgomery County Department of Health and Human Services. She has participated in the development and implementation of numerous local initiatives and programs that facilitate offenders' access to services, reduce recidivism and encourage systems integration. Some of these programs include the Clinical Assessment and Transition Services (CATS) program, the Jail Addiction Services (JAS) program, Stop-Triage-Evaluate-Educate-Rehabilitate (STEER) and most recently the clinical team of the Mental Health Court.

**Justin Rush, JD**, leads the work of True Colors United to enact administrative and legislative policy change at the federal, state, and local level to prevent and end LGBT youth homelessness. Before joining the team, Justin served as a Manager of Policy & Legislative Affairs at NASTAD (National Alliance of State & Territorial AIDS Directors). It is through this role that Justin provided technical assistance to ensure internal health department policy compliance with federal guidance while simultaneously working to push the organization's policy positions through state agencies, legislatures, build strategic partnerships, nurture external partnerships, and support existing HIV and Hepatitis

**The Honorable Marine Lolley Sabett, JD**, is an Associate Judge for the District Court of Maryland for Montgomery County and the coordinating judge for its mental health court. Prior to becoming a District Court Judge, Judge Sabett was an administrative judge with a subject matter specialty in the area of mental health, and conducted hundreds of civil commitments, not criminally responsible and forced medication hearings. Prior to that, Judge Sabett was a partner at the law firm of Venable, specializing in litigation matters particularly mass tort product liability. Presently, she is a member of the Judiciary's Mental Health, Addiction and Alcoholism subcommittee as well as a member of the Judiciary's Technology Education subcommittee. Judge Sabett is also the co-chair of the Montgomery County Bar Foundation's CLE Committee and a member of the Montgomery County Bar's Executive Committee. She is also a member of the Montgomery County WBA.

**Jennifer Schiller, MA**, brings 15 plus years of experience working within social services. She has served as the Director for the Katherine Hanley Family Shelter in Fairfax, VA where she oversaw daily operations of the family emergency shelter as well as rapid re-housing and community case management services. Jennifer has also worked as a Program Manager with the Ethiopian Community Development Council in Arlington, Virginia and as both a Director of Refugee Resettlement and a Program Coordinator for Lutheran Social Services of the National Capital Area. Most recently, she served as the Senior Program Officer with the U.S. Committee for Refugees and Immigrants where she oversaw the refugee resettlement placement plan for over 7,000 refugees, monitored budgets and implemented and evaluated protocols and activities with 31 affiliate offices across the United States. Jennifer holds her MA in Cultural Anthropology from George Washington University with a focus on development and displacement studies. Since 2012, Jennifer has, and continues, to serve as the Chief Programs Officer for the Montgomery County Coalition for the Homeless overseeing all emergency shelter and permanent supportive housing programs.



# Speakers

**Jama Shelton, PhD**, is an Assistant Professor at the Silberman School of Social Work at Hunter College. Dr. Shelton's research examines the needs and experiences of LGBTQ youth experiencing homelessness and the service providers with whom they work. In particular, Dr. Shelton is interested in identifying and addressing systemic barriers rooted in hetero/cisgenderism that frequently constrain the successful transition out of homelessness for LGBTQ youth and young adults. Previously, Dr. Shelton served as the Deputy Executive Director of True Colors United. In this role, Dr. Shelton was engaged in systemic change efforts directly informed by years of direct practice experience. Having worked in the areas of clinical practice with LGBTQ youth experiencing homelessness, as well as program development, evaluation, research, technical assistance and training, Dr. Shelton brings a comprehensive understanding of the issues facing both LGBTQ youth experiencing homelessness and also the service providers with whom they work. Most recently, Dr. Shelton co-edited the peer-reviewed text *Where Am I Going to Go? Intersectional Approaches to Ending LGBTQ2S Youth Homelessness in Canada and the US*, published by the Canadian Homelessness Research Network Press.

**Susie Sinclair-Smith, MPA, JD**, is the Executive Director of the Montgomery County Coalition for the Homeless, and President of its Coalition Homes affiliate. Susie's entire career has focused on ending homelessness through her work as an advocate for the homeless and a nonprofit leader in her field. Susie has over 30 years of experience in the non-profit and philanthropic sectors focusing on ending homelessness. She was the founding executive director of the Washington Legal Clinic for the Homeless, served with the D.C. Program and National Policy offices at Local Initiatives Support Corporation, and was the Director of Leadership and Policy Development at the Fannie Mae Foundation. She oversaw the William S. Abell Foundation's Strategic Initiative to End Chronic Homelessness in D.C. and served as an expert consultant with the U.S. Department for Health and Human Services for the development of the *Opening Doors* federal strategic plan to end and prevent homelessness. She is a member of the Montgomery County Interagency Commission on Homelessness and chairs its Strategic Planning Committee. She holds an MPA from Harvard's Kennedy School of Government and a J.D. from Antioch School of Law.

**Norm Suchar** serves as the Director of the U.S. Department of Housing and Urban Development's (HUD) Office of Special Needs Assistance Programs, which supports the nationwide commitment to ending homelessness. He manages a \$2 billion portfolio of competitive and formula programs that provide needed shelter and housing assistance for hundreds of thousands of children, youth, and adults each year. He previously directed the National Alliance to End Homelessness's Center for Capacity Building, which helped communities implement system-wide strategies that prevent and end homelessness. He also served for three years in HUD's Budget Office and two years in the State of Utah's child welfare system.



# Who We Are

## Montgomery County Coalition for the Homeless

### Our Vision

To end homelessness in Montgomery County by building a community where everyone has a safe, stable and affordable place to call home.

### Our Mission

MCCH provides solutions to ensure that homelessness in Montgomery County is rare, brief, and nonrecurring.

To learn more, visit [www.mcch.net](http://www.mcch.net).

## t3 (think. teach. transform.)

t3 is an innovative training institute and learning platform committed to improving the knowledge and skills of people working in human services.

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# We share a commitment to end homelessness

Kaiser Permanente is proud to sponsor MCCH's annual HOME Conference. We've made a pledge to fight homelessness and build low-cost housing in Maryland and in our other regions and remain committed to total health for all.



**KAISER PERMANENTE®**